

It is the policy of Mermaid Subsea Services (Known as MSS or the Company) to conduct its business in such a manner as to maintain harmonious industrial relations in all of the Company's operations.

In order to ensure that the Company continues to meet these objectives, MSS has established and will maintain and/or implement efficient programs and procedures for all industrial relations functions.

Industrial Relations procedures shall comply, as a minimum, with the requirements of the Labor Laws as prescribed within the Country of operations, and/or such industrial relations employer bodies that MSS may participate in.

MSS shall continue to participate actively in meeting its obligations as a responsible employer and shall abide by the industrial relations rulings of the Country.

Industrial Relations within MSS shall be enhanced by a stringent Management Policy of:

- Maintaining a high level of co-operation with the appropriate labor bodies.
- Mutual benefit for personnel, whether employees or contractors to the Company
- Continuing consultation throughout all levels of the Company and with both Employer and Employee representative bodies.
- Ensuring Employer and Employee bodies are fully informed of Industrial Relations issues, resolutions and disputes within the Company.
- Allowing any grievances that cannot be resolved within the Company to be adjudicated and resolved by the appropriate authorities.

The responsibility to prepare, maintain and implement documented systems and procedures, to ensure compliance with Company Policy, Client requirements and the agreed Industrial Relations Programs has been retained by the Human Resources Manager.



Paul Whiley  
Chief Operating Officer  
02 December 2021